INVEST APPALACHIA

Investing in Central Appalachia's Drivers for Community & Economic Development

INVEST APPALACHIA COLLECTIVE RESEARCH & DESIGN PARTICIPANTS

Appalachia Funders Network • Appalachian Regional Commission • Avivar Capital Benedum Foundation • blue moon fund/Cassiopeia • BB&T WV Foundation • Calvert Impact Capital • Central Appalachian Network • Center for Rural Health • Greater Clark Foundation • Coalfield Development • Fahe • Federal Reserve Bank of Richmond Foundation for Appalachian Kentucky • Appalachian Impact Fund • The Greater Kanawha Valley Foundation • F. B. Heron Foundation • Just Transition Fund • LOCUS • MACED • Mary Reynolds Babcock Foundation • Mountain State Capital Natural Capital Investment Fund Next Street • One Foundation • Rural Action • Rural Support Partners Shaping Our Appalachian Region/SOAR • USDA Rural Development • Virginia Community Capital • West Virginia University • WV Community Development Hub

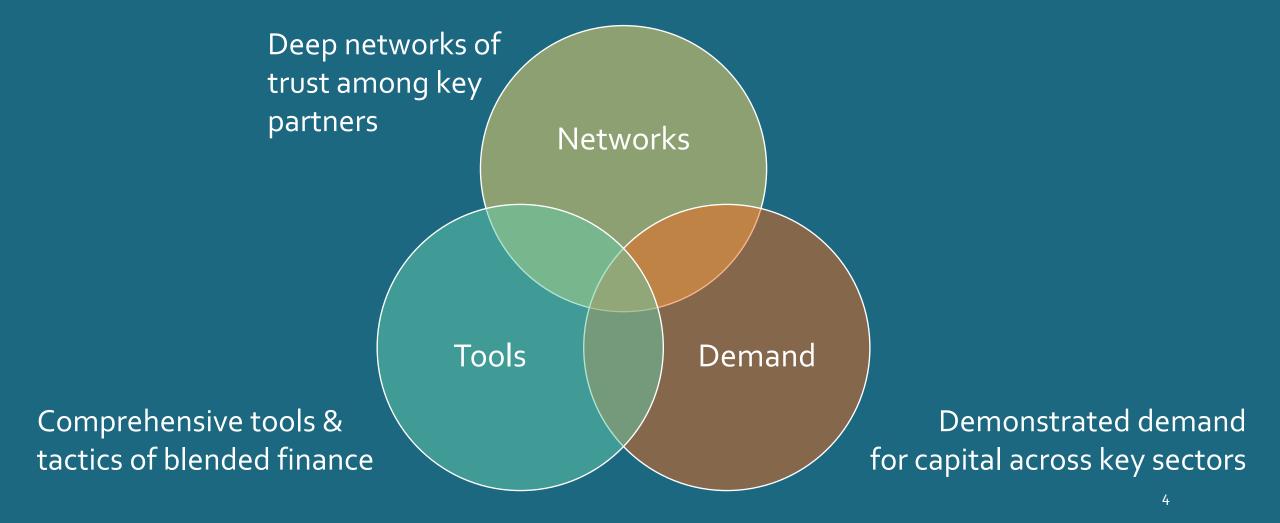
Billion

\$117

ATTRACTING IMPACT INVESTMENT TO CENTRAL **APPALACHIA**

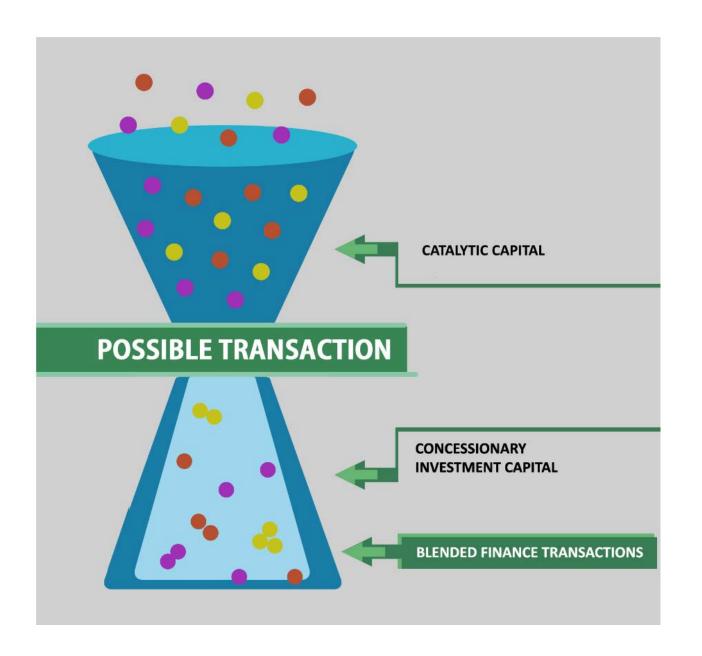
- <u>Impact Investments</u>: investments made into companies, organizations and funds with the intention to generate positive social and environmental impacts alongside the financial returns.
- \$117 billion in impact investing assets currently under management.
- 40% of all impact investing dollars are in North America.
- One-third of impact investors targeted below market rate returns

THE SOLUTION: A COLLECTIVE APPROACH FOR REGIONAL IMPACT



INVEST APPALACHIA COMMUNITY DRIVEN: BUILT ON 5 CORE VALUES

- <u>Participatory</u>: Embed in existing ecosystem to grow local capacity & support regionalism
- Accessible: Ensure access for borrowers and investors of all sizes, from the main streets to the hollers – "one stop shop"
- <u>Transparent & Democratic</u>: Be transparent and democratic in both process & structure
- <u>Equitable</u>: Expand diverse local ownership and opportunities for everyone to participate in the emerging economy
- <u>Self-Reliance</u>: Prioritize local ownership of enterprises and community wealth



STIMULATING OPPORTUNITIES BUILDING NEW ECONOMIES

Invest **Appalachia**:

Integrating 3 types of capital



Social Capital – IA as "ecosystem quarterback" identifying opportunities and coordinating capital to accelerate existing placebased and industry sector clusters

- Stakeholder convenings for training and education
- Coordinated, regional impact data collection



Philanthropic Capital – \$17M grant pool providing coordinated capacity-building support to remove barriers to pipeline development

- Strategic and technical assistance grants
- Loan-loss reserves
- Credit enhancements



Invest Appalachia Fund (IAF) – \$40M equity fund providing patient debt and subordinated loans to businesses, intermediaries and community facilities to advance key sectors

- Equipment and facility loans
- Project finance
- Bridge loans

FOUR PRIORITY SECTORS



Clean Energy

Opportunities - Renewable energy, energy efficiency, mine land reclamation

Anticipate 35% of investments at average loan size of \$250,000



<u>Creative Placemaking</u>

Opportunities –Heritage and ecotourism, downtown revitalization and small business development
Anticipate 35% of investments at average loan size of \$1,000,000



Community Health

Opportunities - Health care access, affordable housing, early childhood education, other social determinants of health

Anticipate 20% of investments at average loan size of \$500,000



Food & Agriculture

Opportunities - Aggregation & distribution, food hubs, artisan and value-added food production

Anticipate 10% of investments at average loan size of \$100,000

Flexible Financing for Intermediaries, Enterprises, Community Facilities & Real Estate projects



Connections

Projects and clusters advance investments made in communities and align with regional priorities



Leverage

Leveraged the strengths and current capacity to support regional development including IA operations



Raise

Raised the profile and accessibility of Appalachia with as seen by expanded pool of capital sources throughout the region



Increase

Engaged placed-based impact investors with deep regional expertise that allows for streamlining processes.

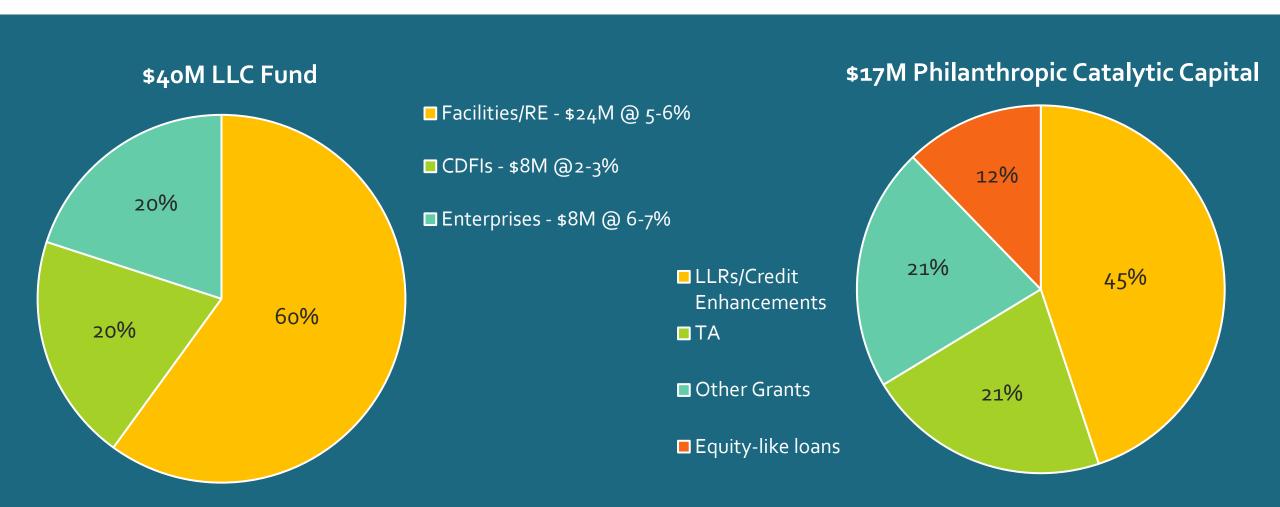


Build

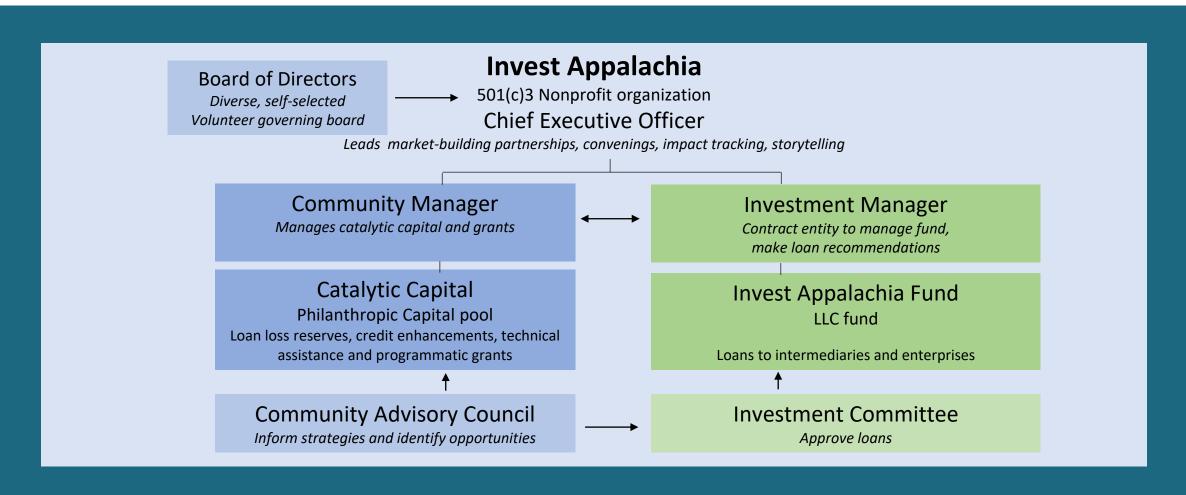
Built a pipeline of deals flowing to Main Street & to the hills and hollers that are deeply connected to their community and partners.

DESIGNED TO SERVE THE REGIONAL ECOSYSTEM

PROJECTED INVESTMENT MIX



INVEST APPALACHIA LEGAL STRUCTURE



INVEST APPALACHIA BOARD OF DIRECTORS

Stephanie Randolph, Board President, Cassiopeia Foundation, Charlottesville, VA

Sara Morgan, Board Treasurer, Fahe, Berea, KY

Lora Smith, Board Secretary, Appalachia Impact Fund, Hazard, KY

Kiran Bhatraju, Arcadia Power, Washington, DC

Alex Gibson, Appalshop, Whitesburg, KY

Earl Gohl, Appalachian Regional Commission - retired, Washington, DC

Mary Hunt, Claude Worthington Benedum Foundation, Clarksburg, WV

Karen Jacobson, Randolph County Housing Authority, Dry Fork, WV

Scott McReynolds, Housing Development Alliance, Krypton, KY

Debbie Phillips, Rural Action, Albany, OH

Bill Pollard, Brightbridge, Inc., Chattanooga, TN

Bill Shelton, Virginia Dept. of Housing & Community Development - retired, Richmond, VA

Stephanie Tyree, WV Community Development Hub, Fayette County, WV

Thomas Watson, Rural Support Partners, Asheville, NC

TIMELINE & CRITICAL STEPS

Q4 2019 Q1 2020 Q3 2019 Q2 2020 Q3 2020 First Board Meeting Select CEO & Solicit Investor Initial Close First deployment of Investment Manager Commitments capital Accelerate CEO Formal Launch of Secure 2-Year Invest Appalachia Search Community Operating Budget Manager hired Fund, LLC Initiate Investment Manager Search Outreach to Formalize Establish Impact Potential Investors Community Baseline **Advisory Council** Community Manager search Develop Communications Strategy